** PUBLIC DISCLOSURE COPY **

(Rev. January 2020) Department of the Treasury Internal Revenue Service

A For the 2019 calendar year, or tax year beginning

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information.

and ending

Open to Public Inspection

OMB No. 1545-0047

В	Check if applicab	e: Name of organization			D Employer identi	fication number								
	Addre													
	chanç Name	e Foundation			0 <i>6</i> 04600E	0								
	chanç Initial			I	86-046885									
	returr Final	`	vered to street address)	Room/suite	E Telephone numb									
	returr	h_		190	602-252-944									
	termin ated Amer			G Gross receipts \$	4,671,468.									
	returr	PHOCHIX, AZ 65004	- 1		H(a) Is this a group									
	tion	F Name and address of principal officer: Δ118 C	Jacober		for subordinate									
_		same as C above	4		H(b) Are all subordinates									
			(insert no.) 4947(a)(1)	or 527	1	a list. (see instructions)								
		te: www.affcf.org	and all and an Other D	1	H(c) Group exempt									
	errm o art I	forganization: X Corporation Trust Ass Summary	ociation Other	L Year	of formation: 1984	M State of legal domicile: AZ								
•			· · · · · · · · · · · · · · · · · · ·		ho miggion of t	ho								
ą	1	Briefly describe the organization's mission or most s			ine mission of t	ile								
2		rizona Friends of Foster Children Foundation has been to provide heck this box if the organization discontinued its operations or disposed of more than 25% of its net assets.												
r.	2					1								
Ş	3	Number of voting members of the governing body (F	. , , , , , , , , , , , , , , , , , , ,		3									
a	4	Number of independent voting members of the gove												
ď	5	Total number of individuals employed in calendar ye												
.₹	6	Total number of volunteers (estimate if necessary)												
Activities & Governance	7 a	Total unrelated business revenue from Part VIII, colu												
	<u> b</u>	Net unrelated business taxable income from Form 9	90-T, line 39		7	b 0.								
					Prior Year	Current Year								
<u>a</u>	8	Contributions and grants (Part VIII, line 1h)			2,837,905									
2	9	Program service revenue (Part VIII, line 2g)			0	<u> </u>								
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, a		182,298										
а	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9		-2,428										
	12	Total revenue - add lines 8 through 11 (must equal P		3,017,775	2,959,298.									
	13	Grants and similar amounts paid (Part IX, column (A)		1,660,796	. 2,137,857.									
	14	Benefits paid to or for members (Part IX, column (A),		0	•									
ų	15	Salaries, other compensation, employee benefits (Pa	art IX, column (A), lines 5-10)		562,780	. 690,195.								
Fxnenses	16a	Professional fundraising fees (Part IX, column (A), lin	e 11e)		24,000	. 37,125.								
٩	b	Total fundraising expenses (Part IX, column (D), line	25) 🕨24 ,	366.										
ú	i 17	Other expenses (Part IX, column (A), lines 11a-11d, 1	I1f-24e)		353,630	· · · · · · · · · · · · · · · · · · ·								
	18	Total expenses. Add lines 13-17 (must equal Part IX,	column (A), line 25)		2,601,206	3,148,160.								
	19	Revenue less expenses. Subtract line 18 from line 12	2		416,569	-188,862.								
or	4			Ве	ginning of Current Year	End of Year								
sets	20	Total assets (Part X, line 16)			4,277,908	4,479,434.								
Ass	21	Total liabilities (Part X, line 26)			41,777	. 61,801.								
Net Assets	22	Net assets or fund balances. Subtract line 21 from li	ne 20		4,236,131	4,417,633.								
	art II	Signature Block												
Und	der pen	alties of perjury, I declare that I have examined this return, in	ncluding accompanying schedule	s and stateme	nts, and to the best of r	ny knowledge and belief, it is								
true	e, corre	ct, and complete. Declaration of preparer (other than officer)	is based on all information of w	hich preparer	has any knowledge.									
Sig	ın	Signature of officer			Date									
Не	re	Kris Jacober, Executive Director												
		Type or print name and title												
		Print/Type preparer's name	Preparer's signature		Date Check	PTIN								
Pai	d	JILL A. SHAW, CPA	All	MW	3-20-2020 self-emp	loyed P01613163								
Pre	parer	Firm's name HEINFELD, MEECH, & CO, P.												
	Only	Firm's address 3033 N. CENTRAL AVE. STE.			Firm's EIN ▶ 86-0558065									
	•	PHOENIX, AZ 85012	Phone no.602-277-9449											
Ma	y the I	RS discuss this return with the preparer shown above	e? (see instructions)		,	X Yes No								
			,	ons.		Form 990 (2019)								

Page 2

Pai	Till Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	X
1	Briefly describe the organization's mission:	
	For 36 years, the mission of the Arizona Friends of Foster Children	
	Foundation has been to provide awards for children in foster care to	
	participate in social, athletic and educational activities that	
	improve their self esteem and enhance their lives. A new program for	
2	Did the organization undertake any significant program services during the year which were not listed on the	
	prior Form 990 or 990-EZ?	Yes X No
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X No
3	If "Yes," describe these changes on Schedule O.	1e3140
	,	d h
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured	• •
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the to	al expenses, and
	revenue, if any, for each program service reported.	
4a	(Code:) (Expenses \$ 2,836,733. including grants of \$ 2,137,857.) (Revenue \$)
	AFFCF provides direct assistance to meet the unmet needs of children in	
	foster care in Arizona in accordance with the objectives and guidelines	
	of the organization. Children in foster care (dependent) are the sole	
	recipients of AFFCF awards, which include, but are not limited to:	
	tutoring and educational support, summer camp, extra curricular lessons	
	and classes, athletic registration, bicycles and transportation	
	assistance, educational fees, and post secondary education	
	scholarships.	
	In addition, AFFCF recently instituted an individualized career	
	exploration and employment program for youth ages 15-21 who are aging	
	out of foster care called "Keys to Success."	
4h		
4b	(Code:) (Expenses \$	
4c	(Code:) (Expenses \$)
	/ (Expended #	
4d	Other program services (Describe on Schedule O.)	
Tu	,	1
40	(Expenses \$\frac{\text{including grants of \$}}{\text{Total program service expenses}} \rightarrow \frac{2,836,733.}{\text{Revenue \$}})
4e	Total program service expenses 2,836,733.	

Foundation

Form 990 (2019) Foundation Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			,,
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
_	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	_		x
_	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	_		x
7	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	7		x
8	the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i>			
0	, ,	8		x
9	Schedule D, Part III	0		<u> </u>
9	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		x
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
•	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
_	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000	4 41-		х
15	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Δ.
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	15		x
16	foreign organization? If "Yes," complete Schedule F, Parts II and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	15		
10		16		х
17	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	10		 -
••	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	Х	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes."			
-	complete Schedule G, Part III	19		х
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		х
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		х

Foundation

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Part IV	Checklist of Required Schedules	(continued)	

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			x
04-	Schedule J Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the	23		_ ^
24 a	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
		24a		x
h	Schedule K. If "No," go to line 25a	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
Ĭ	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			,,
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If	00-		x
20	"Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Α
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	30		x
31	contributions? If "Yes," complete Schedule M	31		x
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	-51		
OZ.	Schedule N. Part II	32		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		x
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?		77	
Pai	Note: All Form 990 filers are required to complete Schedule O † V Statements Regarding Other IRS Filings and Tax Compliance	38	X	<u> </u>
. ai	Check if Schedule O contains a response or note to any line in this Part V			
	Check it deficulte of contains a response of flote to any line in this part v		Yes	No
10	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		162	140
	Enter the number reported in Box 3 of Form 1090. Enter -0- in not applicable 1b 0			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
,	(gambling) winnings to prize winners?	1c	х	
				(2010)

Form	990 (2019) Foundation		86-046885	0	Р	age 5			
Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)								
					Yes	No			
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,								
	filed for the calendar year ending with or within the year covered by this return	2a	18						
b	If at least one is reported on line 2a, did the organization file all required federal employment tax return	ns?		2b	Х				
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	3)							
За				За		х			
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule			3b					
	At any time during the calendar year, did the organization have an interest in, or a signature or other a								
	financial account in a foreign country (such as a bank account, securities account, or other financial a		•	4a		х			
b	If "Yes," enter the name of the foreign country		,						
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Ad	count	s (FBAR).						
5a				5a		х			
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction			5b		Х			
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			5c					
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the								
	any contributions that were not tax deductible as charitable contributions?			6a		х			
b	If "Yes," did the organization include with every solicitation an express statement that such contribution								
	were not tax deductible?			6b					
7	Organizations that may receive deductible contributions under section 170(c).								
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser	vices p	rovided to the payor?	7a		х			
b				7b					
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was								
	to file Form 8282?			7c		х			
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d							
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?								
f	f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?								
g	g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?								
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiza	tion file	e a Form 1098-C?	7h					
8	8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the								
	sponsoring organization have excess business holdings at any time during the year?			8					
9	Sponsoring organizations maintaining donor advised funds.								
а	Did the sponsoring organization make any taxable distributions under section 4966?			9a					
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b					
10	Section 501(c)(7) organizations. Enter:								
а	Initiation fees and capital contributions included on Part VIII, line 12	10a							
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b							
11	Section 501(c)(12) organizations. Enter:								
а	Gross income from members or shareholders	11a							
b	Gross income from other sources (Do not net amounts due or paid to other sources against								
	amounts due or received from them.)	11b							
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041?)	12a					
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b							
13	Section 501(c)(29) qualified nonprofit health insurance issuers.								
а	Is the organization licensed to issue qualified health plans in more than one state?			13a					
	Note: See the instructions for additional information the organization must report on Schedule O.								
b	Enter the amount of reserves the organization is required to maintain by the states in which the								
	organization is licensed to issue qualified health plans	13b							
С	Enter the amount of reserves on hand	13c							
14a				14a		X			
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedul			14b		 			
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuner								
	excess parachute payment(s) during the year?			15		X			
	If "Yes," see instructions and file Form 4720, Schedule N.								
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	incom	ne?	16		X			
	If "Yes." complete Form 4720, Schedule O.								

Foundation

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Page 6 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X							
Sec	tion A. Governing Body and Management										
			Yes	No							
1a	Enter the number of voting members of the governing body at the end of the tax year 15										
	If there are material differences in voting rights among members of the governing body, or if the governing										
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.										
b	Enter the number of voting members included on line 1a, above, who are independent										
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other										
	officer, director, trustee, or key employee?										
3											
	of officers, directors, trustees, or key employees to a management company or other person?										
4											
5											
6	and the second of the second o										
7a											
	more members of the governing body?	7a		х							
h	b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or										
	persons other than the governing body?	7b		х							
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	7.5									
	The governing body?	8a	Х								
b		8b		х							
9	Each committee with authority to act on behalf of the governing body? Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	OD									
9		9		х							
Sec	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9									
000	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)		Vaa	Na							
10-	Did the examination have level charters branches as efficience?	10a	Yes	No X							
	Did the organization have local chapters, branches, or affiliates?	IUa									
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,	106									
44-	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Х								
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Λ								
b 40-	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	10-	Х								
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X								
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b									
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	١.,	v								
	in Schedule O how this was done	12c	X								
13	Did the organization have a written whistleblower policy?	13	X								
14	Did the organization have a written document retention and destruction policy?	14	Х								
15	Did the process for determining compensation of the following persons include a review and approval by independent										
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		77								
	The organization's CEO, Executive Director, or top management official	15a	Х								
b	Other officers or key employees of the organization	15b		Х							
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).										
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a										
	taxable entity during the year?	16a		Х							
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation										
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's										
	exempt status with respect to such arrangements?	16b									
Sec	tion C. Disclosure										
17	List the states with which a copy of this Form 990 is required to be filed ▶None										
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)	s only)	availa	ble							
	for public inspection. Indicate how you made these available. Check all that apply.										
	X Own website Another's website X Upon request Other (explain on Schedule O)										
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	d financ	cial								
	statements available to the public during the tax year.										
20	State the name, address, and telephone number of the person who possesses the organization's books and records										
	The Organization - 602-252-9445										
	360 E. Coronado, No. 190, Phoenix, AZ 85004										

<u>Page</u> **7**

Form 990 (2019) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See instructions for the order in which to list the persons above.

(A)	(B)	(C)						(D)	(E)	(F)
Name and title	Average hours per week	box,	not cl	Pos heck i ss per	ition more son is	than c s both r/trust	an	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) Karen Brown	1.00									
Member at Large		Х						0.	0.	0.
(2) Carlian Dawson	1.00									
Secretary		Х		Х				0.	0.	0.
(3) Greg Lechowski	1.00									
Treasurer		Х		Х				0.	0.	0.
(4) Lin LeClair Turner	1.00									
Member at Large		Х						0.	0.	0.
(5) Caroline Lautt Owens	1.00									
Member at Large		Х						0.	0.	0.
(6) Benjamin Norris	1.00									
Member at Large		Х						0.	0.	0.
(7) Rick Rentschler	1.00									
Co-Chair		Х						0.	0.	0.
(8) Edson Salas	1.00									
Co-Chair		Х						0.	0.	0.
(9) Alysson Zatarga	1.00									
Member at Large (term ended 2/2019)		Х						0.	0.	0.
(10) Nathan Delafield	1.00									
Member at Large		Х						0.	0.	0.
(11) Karin Fedo	1.00									
Member at Large		Х						0.	0.	0.
(12) Alexis Celani	1.00									
Member at Large		Х						0.	0.	0.
(13) Lisa Cvijanovich	1.00									
Member at Large		Х						0.	0.	0.
(14) Colleen Cotier	1.00									
Member at Large		Х						0.	0.	0.
(15) John Keane	1.00									
Member at Large		Х						0.	0.	0.
(16) Meredith DeAngeles	1.00									
Vice Chair		Х		Х				0.	0.	0.
(17) Andrea Elkington	1.00									
Member at Large (term ended 2/2019)		Х						0.	0.	0.

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Foundation

(A) Name and title	(B) Average hours per week	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)) than o	one n an	(D) Reportable compensation	(E) Reportable compensation	n	l l		
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee		from the organization (W-2/1099-MISC)	from related organization (W-2/1099-MIS	ions compei MISC) from organi		om the anizat d relat	e ion ed
(18) Kris Jacober	45.00												
Executive Director				Х				85,570.		0.			0.
1b Subtotal								85,570.		0.			0.
c Total from continuation sheets to Part VII d Total (add lines 1b and 1c)								85,570.		0.			0.
2 Total number of individuals (including but no							o re	· · · · · ·	000 of reportable)			
compensation from the organization												V	0
3 Did the organization list any former officer,	director trusta	ا مد	(AV 6	mnl	OVE	e or	hia	hest compensated empl	ovee on			Yes	No
line 1a? If "Yes," complete Schedule J for si	•	-	•		•		_	·	•		3		Х
4 For any individual listed on line 1a, is the su	m of reportabl	е со	mpe	ensat	tion	and	oth	er compensation from the	ne organization				
and related organizations greater than \$150	,		,								4		Х
5 Did any person listed on line 1a receive or a rendered to the organization? If "Yes." com									lual for services		5		Х
Section B. Independent Contractors		, ,	<u> </u>	<u> </u>	7070	<u> </u>					•		
1 Complete this table for your five highest con										ensa	tion fr	om	
the organization. Report compensation for t	ne calendar ye	eare	nair	ig wi	ith C	or wi	tnin	the organization's tax ye	ear.		((
Name and business	address	NO	NE					Description of s	ervices	C	ompe	nsatio	n
-													
2 Total number of independent contractors (in	acluding but a	at lin	nited	t to t	thos	e lie	ted	ahove) who received mo	ore than				
\$100,000 of compensation from the organiz		J. 111			(0	.ou	assvo, who received file	no triali				

Foundation

Form 990 (2019) **Part VIII** Statement of Revenue

		Check if Schedule O	onta	ins a respor	nse o	r note to any line	in this Part VIII			
						,	(A) Total revenue	(B) Related or exempt	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	b c c	Membership dues Fundraising events Related organizations Government grants (contri All other contributions, gifts, similar amounts not included Noncash contributions included in	butiogrants above	1b 1c 1d 1d 1e 1f 1f 1f 1f 1f 1f 1f		13,000. 2,755,995. Business Code	2,768,995.			
Program Service Revenue	2 a b c c c c f	All other program service	reven	ue	 	•				
	3 4 5	Investment income (include other similar amounts)	ling d	lividends, in exempt bor	teres	et, and oceeds	106,955.			106,955.
er.	6 a		6a 6b 6c	(i) Real		(ii) Personal				
	b	Gross amount from sales of assets other than inventory Less: cost or other basis and sales expenses	7a 7b	1,692,0	13. 52.	(ii) Other				
Other Revenue	C	Gain or (loss)	 1g eve	ents (not		>	84,061.			84,061.
		contributions reported on Part IV, line 18 Less: direct expenses Net income or (loss) from	line 1	Ic). See	8a 8b	14,344. 20,118.	-5,774.			-5,774.
	9 a	Part IV, line 19 Less: direct expenses Net income or (loss) from the	g act	ivities. See	9a 9b					
	b	and allowances			10a 10b	>				
Miscellaneous Revenue	11 a				-	Business Code				
Misc Re	c e	All other revenue Total. Add lines 11a-11d Total revenue. See instruction				900099	5,061. 5,061. 2,959,298.	0.	0.	5,061. 190,303.

Foundation

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

36011	on 501(c)(3) and 501(c)(4) organizations must complications. Check if Schedule O contains a respons.		hi- D-+ IV		
	not include amounts reported on lines 6b,	(A)	(B) Program service	(C)	(D)
	8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations				·
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	2,137,857.	2,137,857.		
3	Grants and other assistance to foreign				
_	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
3	trustees, and key employees	85,570.	17,114.	34,228.	34,228.
6	Compensation not included above to disqualified	00,070		01,220	
0	· ·				
	persons (as defined under section 4958(f)(1)) and				
-	persons described in section 4958(c)(3)(B)	555,296.	514,817.	10,509.	29,970.
7	Other salaries and wages	333,230.	314,017.	10,309.	23,310.
8	Pension plan accruals and contributions (include				
_	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits	40.220	20.462	4 022	4 022
10	Payroll taxes	49,329.	39,463.	4,933.	4,933.
11	Fees for services (nonemployees):				
а					
b	Legal				
	Accounting	12,350.		12,350.	
	Lobbying				
е	Professional fundraising services. See Part IV, line 17	37,125.			37,125.
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch 0.)	4,548.		4,548.	
12	Advertising and promotion				
13	Office expenses	81,321.	28,079.	8,495.	44,747.
14	Information technology				
15	Royalties				
16	Occupancy	40,150.	24,090.	8,030.	8,030.
17	Travel	32,558.	32,558.		
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	184.	92.	92.	
23	Insurance	6,472.	4,530.	1,942.	
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а					
b					
С					
d					
	All other expenses	105,400.	38,133.	1,934.	65,333.
25	Total functional expenses. Add lines 1 through 24e	3,148,160.	2,836,733.	87,061.	224,366.
26	Joint costs. Complete this line only if the organization		. ,		•
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				5 000 (0010)

Page **11** Part X Balance Sheet Check if Schedule O contains a response or note to any line in this Part X (A) Beginning of year (B) End of year 809,597. 1,064,328. 1 Cash - non-interest-bearing 202,717. 102,528. Savings and temporary cash investments 2 3 Pledges and grants receivable, net 3 75,000. 50,000. Accounts receivable, net 4 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 5 Loans and other receivables from other disqualified persons (as defined 6 under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) 7 Notes and loans receivable, net Inventories for sale or use 8 Prepaid expenses and deferred charges 9 10a Land, buildings, and equipment: cost or other 3,327. basis. Complete Part VI of Schedule D _____ 10a 184. b Less: accumulated depreciation 10b 10c 0 3,211,759. 3,233,927. 11 Investments - publicly traded securities 11 Investments - other securities. See Part IV, line 11 12 12 Investments - program-related. See Part IV, line 11 13 13 3,651. 3,651. Intangible assets 14 14 Other assets. See Part IV, line 11 15 15 4,277,908. 4,479,434. 16 **Total assets.** Add lines 1 through 15 (must equal line 33) 16 41,777. 61,801. Accounts payable and accrued expenses 17 17 18 18 Grants payable 19 19 Deferred revenue Tax-exempt bond liabilities 20 20 Escrow or custodial account liability. Complete Part IV of Schedule D 21 Loans and other payables to any current or former officer, director, Liabilities trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 22 Secured mortgages and notes payable to unrelated third parties 23 23 24 Unsecured notes and loans payable to unrelated third parties 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X 25 of Schedule D 41,777. 61,801. 26 **Total liabilities.** Add lines 17 through 25 Organizations that follow FASB ASC 958, check here 🕨 🗓 Net Assets or Fund Balances and complete lines 27, 28, 32, and 33. 2,600,292. 2,369,266. 27 Net assets without donor restrictions 27 Net assets with donor restrictions 1,635,839. 2,048,367. 28 Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33. 29 Capital stock or trust principal, or current funds 29 Paid-in or capital surplus, or land, building, or equipment fund 30 30 Retained earnings, endowment, accumulated income, or other funds 31 31 Total net assets or fund balances 4,236,131. 32 4,417,633. 32 4,277,908. 4,479,434.

Form 990 (2019)

33

33

Total liabilities and net assets/fund balances

Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	2	,959,	298.
2	Total expenses (must equal Part IX, column (A), line 25)	2	3 ,	,148,	160.
3	Revenue less expenses. Subtract line 2 from line 1	3	-188,8		
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	4	131.	
5	Net unrealized gains (losses) on investments	5		402,	026.
6	Donated services and use of facilities	6			
7	Investment expenses	7		-31,	662.
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	4	417,	633.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	О.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		. 2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	<u> </u>
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		. 2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit			
	Act and OMB Circular A-133?		3a		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the require	ed audit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		. 3b		

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Total

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Arizona Friends of Foster Children Name of the organization **Employer identification number** 86-0468850 Foundation Reason for Public Charity Status (All organizations must complete this part.) See instructions Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Schedule A (Form 990 or 990-EZ) 2019 Foundation

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Calendar year (or fiscal year beginning in) (a) 2015 (b) 2016 (c) 2017 (d) 2018 (e) 2019 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") 1,326,606. 1,839,048. 2,282,072. 2,837,905. 2,768,995. 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf	(f) Total 11,054,626.
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") 1,326,606. 1,839,048. 2,282,072. 2,837,905. 2,768,995. 2 Tax revenues levied for the organization's benefit and either paid to	
membership fees received. (Do not include any "unusual grants.") 1,326,606. 1,839,048. 2,282,072. 2,837,905. 2,768,995. 2 Tax revenues levied for the organization's benefit and either paid to	11,054,626.
2 Tax revenues levied for the organization's benefit and either paid to	11,054,626.
ization's benefit and either paid to	
or expended on its behalf	
or experience on the portion	
3 The value of services or facilities	
furnished by a governmental unit to	
the organization without charge	
4 Total. Add lines 1 through 3 1,326,606. 1,839,048. 2,282,072. 2,837,905. 2,768,995.	11,054,626.
5 The portion of total contributions	
by each person (other than a	
governmental unit or publicly	
supported organization) included	
on line 1 that exceeds 2% of the	
amount shown on line 11,	
column (f)	360,288.
- Labelle Call Call Call Call Call Call Call	10,694,338.
Section B. Total Support	
Calendar year (or fiscal year beginning in) (a) 2015 (b) 2016 (c) 2017 (d) 2018 (e) 2019	(f) Total
	11,054,626.
8 Gross income from interest,	
dividends, payments received on	
securities loans, rents, royalties,	
and income from similar sources 96,925. 107,042. 120,210. 182,298. 191,016.	697,491.
9 Net income from unrelated business	
activities, whether or not the	
business is regularly carried on	
10 Other income. Do not include gain	
or loss from the sale of capital	22 274
assets (Explain in Part VI.) 12,181. 17,2363,0022,428713.	23,274.
Total capporariae meegin to	11,775,391.
12 Gross receipts from related activities, etc. (see instructions)	
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3)	. □
organization, check this box and stop here Section C. Computation of Public Support Percentage	
14 Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f))	90.82 %
15 Public support percentage from 2018 Schedule A, Part II, line 14	93.24 %
16a 33 1/3% support test - 2019. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box at	
stop here. The organization qualifies as a publicly supported organization	
b 33 1/3% support test - 2018. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this b	
and stop here. The organization qualifies as a publicly supported organization	
17a 10% -facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or r	
and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization	*
meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization	
b 10% -facts-and-circumstances test - 2018. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 109	
more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the	
organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization	
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions	>

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	now, please comp	Diete Part II.)				
Cale	endar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and 3 received from disqualified persons						
ŀ	nother than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
•	Add lines 7a and 7b						
8 Se	Public support. (Subtract line 7c from line 6.) ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) ► 📗	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
ŀ	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for	the organization'	s first, second, thir	d, fourth, or fifth to	ax year as a sectio	n 501(c)(3) organiza	ation,
	check this box and stop here						>
	ction C. Computation of Public					т т	
	Public support percentage for 2019 (lin					15	%
						16	%
	ction D. Computation of Inves					T I	
	Investment income percentage for 20					17	%
	Investment income percentage from 2					18	%
198	a 33 1/3% support tests - 2019. If the						r is not
k	more than 33 1/3%, check this box an 33 1/3% support tests - 2018. If the	organization did r	not check a box or	line 14 or line 19a	a, and line 16 is m	ore than 33 1/3%, a	
	line 18 is not more than 33 1/3%, chec						. \square
20	Private foundation. If the organization	n did not check a	box on line 14, 19	a, or 19b, check th	nis box and see in:	structions	>

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes." answer (b) and (c) below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? |f "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes." answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes." provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes." complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes." provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C. Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
•		
2		
2-		
3a		
3b		
0-		
3с		
4a		
4b		
4c		
5a		
5b 5c		_
50		
6		
0		
7		
8		
9a		
Ol-		
9b		
9с		
10a		
10b		

Pa	rt IV	Supporting Organizations (continued)			
				Yes	No
11	Has th	he organization accepted a gift or contribution from any of the following persons?			
а		son who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
		v, the governing body of a supported organization?	11a		
b		nily member of a person described in (a) above?	11b		
		% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
		B. Type I Supporting Organizations			
				Yes	No
1	Did th	ne directors, trustees, or membership of one or more supported organizations have the power to			
_		arly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
		ear? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
		olled the organization's activities. If the organization had more than one supported organization,			
		ribe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
		nizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	•	ne organization operate for the benefit of any supported organization other than the supported	_		
		nization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
		VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
		vised, or controlled the supporting organization.	2		
Sec	tion (C. Type II Supporting Organizations			
		71 11 0 0		Yes	No
1	Were	a majority of the organization's directors or trustees during the tax year also a majority of the directors			
_		stees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
		anagement of the supporting organization was vested in the same persons that controlled or managed			
		upported organization(s).	1		
Sec	tion [D. All Type III Supporting Organizations	•		
		,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,,		Yes	No
1	Did th	ne organization provide to each of its supported organizations, by the last day of the fifth month of the			
		nization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	-	(ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	-	nization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	-	any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported	_		
		nization(s) or (ii) serving on the governing body of a supported organization? If "No." explain in Part VI how			
		rganization maintained a close and continuous working relationship with the supported organization(s).	2		
3		ason of the relationship described in (2), did the organization's supported organizations have a			
	-	icant voice in the organization's investment policies and in directing the use of the organization's			
	-	ne or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
		orted organizations played in this regard.	3		
Sec	tion E	E. Type III Functionally Integrated Supporting Organizations			
1	Check	k the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
а		The organization satisfied the Activities Test. Complete line 2 below.			
b		The organization is the parent of each of its supported organizations. Complete line 3 below.			
С		The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instr	uctions)	_	
2		ities Test. Answer (a) and (b) below.	ĺ	Yes	No
а	Did su	ubstantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the su	upported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those	e supported organizations and explain how these activities directly furthered their exempt purposes,			
		the organization was responsive to those supported organizations, and how the organization determined			
		hese activities constituted substantially all of its activities.	2a		
b		ne activities described in (a) constitute activities that, but for the organization's involvement, one or more			
		e organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
		ns for the organization's position that its supported organization(s) would have engaged in these			
		ties but for the organization's involvement.	2b		
3		nt of Supported Organizations. Answer (a) and (b) below.			
а		ne organization have the power to regularly appoint or elect a majority of the officers, directors, or			
		ees of each of the supported organizations? Provide details in Part VI.	За		
b		ne organization exercise a substantial degree of direction over the policies, programs, and activities of each			
		supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Schedule A (Form 990 or 990-EZ) 2019 Foundation

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting	g Orga	nizations		
1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions.				
	other Type III non-functionally integrated supporting organizations must co	mplete S	Sections A through E.		
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)	
1	Net short-term capital gain	1			
2	Recoveries of prior-year distributions	2			
3	Other gross income (see instructions)	3			
4	Add lines 1 through 3.	4			
5	Depreciation and depletion	5			
6	Portion of operating expenses paid or incurred for production or				
	collection of gross income or for management, conservation, or				
	maintenance of property held for production of income (see instructions)	6			
_7	Other expenses (see instructions)	7			
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8			
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)	
1	Aggregate fair market value of all non-exempt-use assets (see				
	instructions for short tax year or assets held for part of year):				
a	Average monthly value of securities	1a			
b	Average monthly cash balances	1b			
c	Fair market value of other non-exempt-use assets	1c			
d	Total (add lines 1a, 1b, and 1c)	1d			
е	Discount claimed for blockage or other				
	factors (explain in detail in Part VI):				
2	Acquisition indebtedness applicable to non-exempt-use assets	2			
3	Subtract line 2 from line 1d.	3			
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,				
	see instructions).	4			
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5			
_6	Multiply line 5 by .035.	6			
7	Recoveries of prior-year distributions	7			
8	Minimum Asset Amount (add line 7 to line 6)	8			
Sect	ion C - Distributable Amount			Current Year	
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1			
_2	Enter 85% of line 1.	2			
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3			
4	Enter greater of line 2 or line 3.	4			
5	Income tax imposed in prior year	5			
6	Distributable Amount. Subtract line 5 from line 4, unless subject to				
	emergency temporary reduction (see instructions).	6			
7	Check here if the current year is the organization's first as a non-functionall	y integra	ated Type III supporting orga	anization (see	
	instructions)				

Schedule A (Form 990 or 990-EZ) 2019

Schedule A (Form 990 or 990-EZ) 2019 Foundation

Par	TV Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	nizations _(continued)	
Secti	on D - Distributions	Current Year		
1	Amounts paid to supported organizations to accomplish exe	mpt purposes		
2	Amounts paid to perform activity that directly furthers exemp			
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose			
4	Amounts paid to acquire exempt-use assets	-		
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which the	ne organization is responsive		
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2019 from Section C, line 6			
10	Line 8 amount divided by line 9 amount			
Secti	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1	Distributable amount for 2019 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2019 (reason-			
	able cause required- explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2019			
а	From 2014			
b	From 2015			
С	From 2016			
d	From 2017			
е	From 2018			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2019 distributable amount			
i	Carryover from 2014 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2019 from Section D,			
	line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2019 distributable amount			
С	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2019, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2019. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2020. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
а	Excess from 2015			
b	Excess from 2016			
С	Excess from 2017			
	Excess from 2018			
	Excess from 2019			

Schedule A (Form 990 or 990-EZ) 2019

line 1; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)
Schedule A, Part II, Line 10, Explanation for Other Income:
Fundraising and Other Revenue
2015 Amount: \$ 12,181.
2016 Amount: \$ 17,236.
2017 Amount: \$ -3,002.
2018 Amount: \$ -2,428.
2019 Amount: \$ -713.

Arizona Friends of Foster Children

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Foundation

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Employer identification number

86-0468850

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

Organization type (check one):						
Filers of	:	Section:				
Form 990	0 or 990-EZ	X 501(c)(3) (enter number) organization				
		4947(a)(1) nonexempt charitable trust not treated as a private foundation				
		527 political organization				
Form 990	0-PF	501(c)(3) exempt private foundation				
		4947(a)(1) nonexempt charitable trust treated as a private foundation				
		501(c)(3) taxable private foundation				
Note: Or	nly a section 501(c)(7	covered by the General Rule or a Special Rule . 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.				
General	Rule					
	-	filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.				
Special	Rules					
X	sections 509(a)(1) a any one contributor	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from r, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; line 1. Complete Parts I and II.				
	year, total contribut	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the tions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the cy to children or animals. Complete Parts I, II, and III.				
	year, contributions is checked, enter he purpose. Don't com	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box ere the total contributions that were received during the year for an exclusively religious, charitable, etc., applete any of the parts unless the General Rule applies to this organization because it received nonexclusively etc., contributions totaling \$5,000 or more during the year				
but it m u	ust answer "No" on	at isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to be filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).				

Name of organization
Arizona Friends of Foster Children
Foundation

Employer identification number

86-0468850

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	spa	ce is needed.	
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
1		\$.	100,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
2		\$ _	111,478.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
3		\$.	106,062.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
4		\$.	70,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
5		\$.	83,632.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4		(c) Total contributions	(d) Type of contribution
6		\$.	150,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization	Employer identification number
Arizona Friends of Foster Children	
Foundation	86-0468850

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	l space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$195,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization
Arizona Friends of Foster Children
Foundation

Employer identification number
86-0468850

Partii	Noticasti Property (see instructions). Use duplicate copies of Part II if	r additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		- - - - - \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		- - - - - \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		- - - - - \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		- - - - - \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		- - - - - - - - - -	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received

	organization			Employer identification number
	Friends of Foster Children			05.0450050
Part III		through (e) and the following lin charitable, etc., contributions of \$1,00	e entry. For organizations	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(a) Transfer of		
-	Transferee's name, address, a	(e) Transfer of		of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d	l) Description of how gift is held
		(e) Transfer of		
	Transferee's name, address, a	nd ZIP + 4	Helationship	of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of	f gift	
	Transferee's name, address, a	nd ZIP + 4	Relationship	of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of	f gift	
	Transferee's name, address, a	nd ZIP + 4	Relationship	of transferor to transferee
l				

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

Arizona Friends of Foster Children Foundation

Employer identification number $86\!-\!0468850$

	organization answered "Yes" on Form 990, Part IV, line	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	• •	1
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in w	riting that the assets held in donor ac	dvised funds
_	are the organization's property, subject to the organization's	_	
6	Did the organization inform all grantees, donors, and donor ac		
•	for charitable purposes and not for the benefit of the donor or		
	• •		ı — —
Pa			
1	Purpose(s) of conservation easements held by the organization		,,
	Preservation of land for public use (for example, recreat		n of a historically important land area
	Protection of natural habitat	· —	n of a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualifi	ed conservation contribution in the fo	rm of a conservation easement on the last
_	day of the tax year.		Held at the End of the Tax Yea
а			_
b			
С	Number of conservation easements on a certified historic stru		
	Number of conservation easements included in (c) acquired at		
_	listed in the National Register	· ·	
3	Number of conservation easements modified, transferred, rele		
_	year >	, acca, e, aga.eca, e. 10acca e,	and organization dailing the talk
4	Number of states where property subject to conservation ease	ement is located	
5	Does the organization have a written policy regarding the peri	•	of
	violations, and enforcement of the conservation easements it		
6	Staff and volunteer hours devoted to monitoring, inspecting, h		
	>	-	- ,
7	Amount of expenses incurred in monitoring, inspecting, handl	ing of violations, and enforcing conse	ervation easements during the year
	▶ \$, ,	Ç ,
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirements of section 1	70(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?	•	Yes No
9	In Part XIII, describe how the organization reports conservatio		
	balance sheet, and include, if applicable, the text of the footnot	ote to the organization's financial state	ements that describes the
	organization's accounting for conservation easements.	•	
Pai	t III Organizations Maintaining Collections of	Art, Historical Treasures, or	Other Similar Assets.
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.	
1a	If the organization elected, as permitted under FASB ASC 958	3, not to report in its revenue statemer	nt and balance sheet works
	of art, historical treasures, or other similar assets held for public	lic exhibition, education, or research in	n furtherance of public
	service, provide in Part XIII the text of the footnote to its financial	cial statements that describes these it	tems.
b	If the organization elected, as permitted under FASB ASC 958	3, to report in its revenue statement ar	nd balance sheet works of
	art, historical treasures, or other similar assets held for public	exhibition, education, or research in fo	urtherance of public service,
	provide the following amounts relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		> \$
2	If the organization received or held works of art, historical trea		
	the following amounts required to be reported under FASB AS		
	Revenue included on Form 990, Part VIII, line 1	_	Α
а	nevenue included of Form 990, Fait viii, line F		

86-0468850 բ	_

Par	rt III Organizations Maintaining C	Collections of Art	, Historical Tre	asures, or O	ther S	imilar As	sets _{(conti}	nued)	
3	Using the organization's acquisition, access								
	collection items (check all that apply):								
а	Public exhibition	d	Loan or excl	nange program					
b	Scholarly research	е	Other						
С	Preservation for future generations								
4	Provide a description of the organization's c	ollections and explain	how they further th	e organization's	exempt	purpose in	Part XIII.		
5	During the year, did the organization solicit of	or receive donations o	f art, historical treas	ures, or other si	milar as	sets			
	to be sold to raise funds rather than to be m						Yes		No
Par	rt IV Escrow and Custodial Arran	gements. Comple	te if the organization	n answered "Yes	s" on Fo	rm 990, Par	t IV, line 9, o		
	reported an amount on Form 990, Pa	rt X, line 21.							
1a	Is the organization an agent, trustee, custod	ian or other intermedi	ary for contributions	or other assets	not incl	uded			_
	on Form 990, Part X?						Yes		No
b	If "Yes," explain the arrangement in Part XIII	and complete the foll	owing table:						
							Amour	ıt	
С	Beginning balance					1c			
d	Additions during the year					1d			
е	Distributions during the year					1e			
f	Ending balance					1f			
2a	Did the organization include an amount on F	form 990, Part X, line	21, for escrow or cu	stodial account	liability?		Yes		_ No
_	If "Yes," explain the arrangement in Part XIII								
Par	rt V Endowment Funds. Complete								
		(a) Current year	(b) Prior year	(c) Two years ba		Three years I			
1a	0 0 ,	2,206,722.	2,396,008.	2,196,3		2,102,9		,181,	
b	Contributions	35,000.	5,000.	20,0		70,0			000.
С	Net investment earnings, gains, and losses	408,173.	-71,814.	295,4		138,8			682.
d	Grants or scholarships	99,635.	97,612.	92,2	10.	93,3	554.	95,	081.
е	Other expenditures for facilities								
	and programs	24.545	0.1.050	00.5			2.5		
f	Administrative expenses	24,646.	24,860.			22,1			237.
g	End of year balance	2,525,614.	2,206,722.		08.	2,196,3	004. 2	,102,	903.
2	Provide the estimated percentage of the cur	•) held as:					
а	Board designated or quasi-endowment	28.79	_%						
b	Permanent endowment ► 51.77	%							
С		="							
0-	The percentages on lines 2a, 2b, and 2c sho	•	Para dia akama ing lalah ana	al a also to take on all A					
Зa	Are there endowment funds not in the posse	ession of the organiza	tion that are neid an	a administered i	for the o	organization		V	N _a
	by:						3a(i)	Yes	No X
	(i) Unrelated organizations								X
b	(ii) Related organizations								
4	Describe in Part XIII the intended uses of the							l .	
	rt VI Land, Buildings, and Equipm		villent lunus.						
	Complete if the organization answere		Part IV line 11a S	ee Form 990 Pa	art X line	e 10			
	Description of property	(a) Cost or ot				umulated	(d) Boo	k valu	
	Description of property	basis (investm			` '	ciation	(4) 500	nt valu	C
	Land	- `							
b	Buildings								
	Leasehold improvements								
d		l l		3,327.		3,327.			0.
	Other					•			
	II. Add lines 1a through 1e. (Column (d) must e	•	(column (R) line 1()c.)					0.
			 						

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12: (a) Boschipton del equity interests (b) Book value (c) Method of valuation: Cost or end-of-year market value (d) Method of valuation: Cost or end-of-year market value (d) Cosely held equity interests (e) Cosely held equity interests (f) Cosely held equity interests (g) Description of Investment (g) Description of Investment Poppara Related. (g) Method of valuation: Cost or end-of-year market value (g) Method of valuation: Cost or end-of-year market value (g) Method of valuation: Cost or end-of-year market value (g) Method of valuation: Cost or end-of-year market value (g) Method of valuation: Cost or end-of-year market value (g) Method of valuation: Cost or end-of-year market value (g) Method of valuation: Cost or end-of-year market value (g) Method of valuation: Cost or end-of-year market value (g) Method of valuation: Cost or end-of-year market value (g) Method of valuation: Cost or end-of-year market value (g) Method of valuation: Cost or end-of-year market value (g) Method of valuation: Cost or end-of-year market value (g) Method of valuation: Cost or end-of-	Part VII	Investments - Other Securities.			
19 Francisi derivatives	() D				
22 Closely held equity interests			(b) Book value	(c) Method of valuation: Cost or en	d-of-year market value
(A)					
(A) (B) (C) (C) (C) (D) (E) (E) (F) (F) (F) (G) (G) (H) (F) (F) (F) (F) (F) (F) (F) (F) (F) (F		held equity interests			
B					
Column (b) Column (b) must equal Form 990, Part X, col. (B) line 12. Column (b) must equal Form 990, Part X, col. (B) line 15. Column (b) must equal Form 990, Part X, col. (B) line 15. Column (b) must equal Form 990, Part X, col. (B) line 15. Column (b) must equal Form 990, Part X, col. (B) line 15. Column (b) must equal Form 990, Part X, col. (B) line 15. Column (b) must equal Form 990, Part X, col. (B) line 15. Column (b) must equal Form 990, Part X, col. (B) line 15. Column (b) must equal Form 990, Part X, col. (B) line 15. Column (b) must equal Form 990, Part X, col. (B) line 15. Column (b) must equal Form 990, Part X, col. (B) line 15. Column (b) must equal Form 990, Part X, col. (B) line 15. Column (b) must equal Form 990, Part X, col. (B) line 15. Column (b) must equal Form 990, Part X, col. (B) line 15. Column (b) must equal Form 990, Part X, col. (B) line 15. Column (b) must equal Form 990, Part X, col. (B) line 15. Column (b) must equal Form 990, Part X, col. (B) line 25. Column (b) must equal Form 990, Part X, col. (B) line 25. Column (b) must equal Form 990, Part X, col. (B) line 25. Column (b) must equal Form 990, Part X, col. (B) line 25. Column (b) must equal Form 990, Part X, col. (B) line 25. Column (b) must equal Form 990, Part X, col. (B) line 25. Column (b) must equal Form 990, Part X, col. (B) line 25. Column (b) must equal Form 990, Part X, col. (B) line 25. Column (b) must equal Form 990, Part X, col. (B) line 25. Column (b) must equal Form 990, Part X, col. (B) line 25. Column (b) must equal Form 990, Part X, col. (B) line 25. Column (b) must equal Form 990, Part X, col. (B) line 25. Column (b) must equal Form 990, Part X, col. (B) line 25. Column (b) must equal Form 990, Part X, col. (B) line 25. Column (b) must equal Form 990, Part X, col. (B) line 25. Column (b) must equal Form 990, Part X, col. (B) line 25. Column (b) must equal Form 990, Part X, col. (B) line 25. Column (b) must equal Form 990, Part X, col. (B) li					
Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 13.					
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(G) (G) (G) (H) (G) (G) (H) (Fistal, (Col. (b)) must equal Form 990, Part X, col. (B) line 12, ▶ Part VIIII Investments - Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. (a) Description of investment (b) Book value (c) Method of valuation: Cost or end-of-year market value (1)	(D)				
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(2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	1.	(a) Description of liability			(b) Book value
(3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	(1) Fed	leral income taxes			
(3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	(2)				
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(5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)					
(6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)					
(7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)					
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Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)					
		imp (b) must equal Form 000. Part V and (D) I'm	25.)		
t. Transported for the EURIO DAY COSTORES OF EACH AND CHONCOLE DESIGN OF THE CONTROL OF THE COSTORES OF THE CO					hat reports the

Foundation 86-0468850 Page 4 Schedule D (Form 990) 2019 Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 3,349,780. 1 Total revenue, gains, and other support per audited financial statements Amounts included on line 1 but not on Form 990, Part VIII, line 12: 2 402,026 a Net unrealized gains (losses) on investments 2a Donated services and use of facilities 2b Recoveries of prior year grants 2c 20,118. Other (Describe in Part XIII.) 422,144. Add lines 2a through 2d 2e 2,927,636. Subtract line 2e from line 1 Amounts included on Form 990, Part VIII, line 12, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b 4a Other (Describe in Part XIII.) 31,662. c Add lines 4a and 4b 4c 2,959,298. Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I, line 12.) 5 Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 3,168,278. 1 Total expenses and losses per audited financial statements 1 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities 2a **b** Prior year adjustments 2b 2c Other losses 20,118. d Other (Describe in Part XIII.) 2d 20,118. Add lines 2a through 2d 2e 3,148,160. Subtract line 2e from line 1 3 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b 4a **b** Other (Describe in Part XIII.) 0. c Add lines 4a and 4b 4c 3,148,160. Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) Part XIII Supplemental Information. Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part X, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information. Part V, line 4: Fund college scholarships, provide grants to foster children, and pay for other operating expenses. Part XI, Line 2d - Other Adjustments: Fundraising expenses (netted with fundraising revenues on 20,118. return) Part XII, Line 2d - Other Adjustments: Fundraising expenses (netted with fundraising revenues on

20,118.

return)

Arizona Friends of Foster Children

Schedule D (Form 990) 2019 Foundar Part XIII Supplemental Information	ion		86-0468850	Page 5
Part XIII Supplemental Information	continued)			

SCHEDULE G

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization Arize

nization Arizona Friends of Foster Children
Foundation

Employer identification number

86-0468850 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. X Mail solicitations e X Solicitation of non-government grants X Internet and email solicitations b Solicitation of government grants Phone solicitations g X Special fundraising events X In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or X Yes key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? No b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did fundraiser have custody or control of contributions? (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) (ii) Activity to (or retained by) fundraiser or entity (fundraiser) from activity organization listed in col. (i) Carter Training & Yes No Development, LLC - 8108 N Х 317,034 Grant Writer 25,200 -281,834. PAK Consulting - 2431 E Taxidia Way, Phoenix, AZ Planned Giving Х 0 12,000 -12,000. 317,034. 37,200, -293 834 Total List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing. ΑZ

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000

		of fundraising event contributions and gro				s greater than \$5,000.
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
					None	(add col. (a) through
			Slider Throwdown	()	(1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.	col. (c))
ē			(event type)	(event type)	(total number)	
Revenue			0.7.244			0.7.044
Rev	1	Gross receipts	27,344.			27,344.
	_		12 000			12.000
	2	Less: Contributions	13,000.			13,000.
	3	Gross income (line 1 minus line 2)	14,344.			14,344.
	3	Gross income (line i minus line 2)	11,911.			21,911.
	4	Cash prizes				
	•					
	5	Noncash prizes				
es						
Direct Expenses	6	Rent/facility costs	2,315.			2,315.
Exp						
ect	7	Food and beverages	4,000.			4,000.
Ë						
	8	Entertainment				2,150.
	9	Other direct expenses	•			11,653.
	10	- · · · · · · · · · · · · · · · · · · ·			_	20,118.
Pa	rt l	Net income summary. Subtract line 10 from li Gaming. Complete if the organization	•			3,774.
		\$15,000 on Form 990-EZ, line 6a.	answered res on rollin	1990, 1 art IV, line 19, 01 1	eported more triair	
			() 5:	(b) Pull tabs/instant		(d) Total gaming (add
Jue			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))
Revenue						
æ	1	Gross revenue				
တ္သ	2	Cash prizes				
Sus						
Direct Expenses	3	Noncash prizes				
Ċt E	_	D 1/6 111				
Dire	4	Rent/facility costs				
	_	Other direct expenses				
	<u> </u>	Other direct expenses	Yes %	Yes %	Yes %	
	6	Volunteer labor	No No	No	No	
	٠	volunteer labor	I NO	NO	140	
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)		•	
		,	()			
	8	Net gaming income summary. Subtract line 7	from line 1, column (d))	
9	En	ter the state(s) in which the organization condu	cts gaming activities:			
•			ctivities in each of these s	states?		Yes No
	ls t	the organization licensed to conduct gaming a				
	ls t	the organization licensed to conduct gaming action." explain:				
	ls t					
b	Is t	No," explain:				
b 10a	Is t	No," explain: ere any of the organization's gaming licenses re	evoked, suspended, or te	rminated during the tax y	ear?	Yes No
b 10a	Is t	No," explain:	evoked, suspended, or te	rminated during the tax y	rear?	Yes No

Arizona Friends of Foster Children

Sch	edule G (Form 990 or 990-EZ) 2019 Foundation	86-0468850	Page 3
11	Does the organization conduct gaming activities with nonmembers?	Yes	No No
	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed		
	to administer charitable gaming?	Yes	No
13	Indicate the percentage of gaming activity conducted in:		
	a The organization's facility	13a	%
	o An outside facility		
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
14	Effici the fiame and address of the person who prepares the organization's gaming/special events books and records.		
	Name		
	Address		
15	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes	☐ No
ŀ	o If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the amoun	it	
	of gaming revenue retained by the third party > \$		
(If "Yes," enter name and address of the third party:		
	· · · · · · · · · · · · · · · · · · ·		
	Name		
	Address ▶		
16	Gaming manager information:		
	Name		
	Gaming manager compensation \$		
	Description of services provided		
	☐ Director/officer ☐ Employee ☐ Independent contractor		
	Mandatory distributions:		
â	a Is the organization required under state law to make charitable distributions from the gaming proceeds to		
	retain the state gaming license?	Yes	∟ No
ŀ	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the	ne	
_	organization's own exempt activities during the tax year > \$		
Pa	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); are	nd Part III, lines 9,	9b, 10b,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.		
Sch	medule G, Part I, Line 2b, List of Ten Highest Paid Fundraisers:		
(i)	Name of Fundraiser: Carter Training & Development, LLC		
• •			
(i)	Address of Fundraiser: 8108 N 17th Dr, Phoenix, AZ 85021		
<u>(i)</u>	Name of Fundraiser: PAK Consulting		
<u>(i)</u>	Address of Fundraiser: 2431 E Taxidia Way, Phoenix, AZ 85048		
_			

Arizona Friends of Foster Children

Schedule G	(Form 990 or 990-EZ)	Foundation			86-0468850	Page 4
Part IV	(Form 990 or 990-EZ) Supplemental Info	rmation (continued	')			<u> </u>
		•				

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

Arizona Friends of Foster Children

OMB No. 1545-0047
2019

Open to Public Inspection

Employer identification number

Schedule I (Form 990) (2019)

Foundation							86-0468850
Part I General Information on Grants a	and Assistance						
1 Does the organization maintain records	to substantiate the	amount of the grants	or assistance, the	grantees' eligibility	for the grants or assi	stance, and the selection	
criteria used to award the grants or assi	stance?						Yes No
2 Describe in Part IV the organization's presented in Part IV the organization or presented in Part IV the Organizat	ocedures for monit	oring the use of grant	funds in the United	d States.			
Part II Grants and Other Assistance to	Domestic Organiz	zations and Domestic	Governments.	Complete if the org	anization answered "Y	es" on Form 990, Part I	V, line 21, for any
recipient that received more than		be duplicated if additi	onal space is need	ed.	(0.14-11-1-1		
Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
2 Enter total number of section 501(c)(3) a	-	-	e line 1 table				>
3 Enter total number of other organization	s listed in the line ¹	1 table					

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2019)

Foundation

86-0468850

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
Education related	971	332,971.	0.		
Extracurricular - lessons	1920	411,223.	0.		
Extracurricular - sports	864	125,712.	0.		
Theme Park Admission	1008	122,152.	0.		
Bikes, Scooters, Skateboards	643	88,454.	0.		
Part IV Supplemental Information. Provide the inform	ation required in Part I, lin			dditional information.	
Part I, Line 2:					
The Organization has an awards committee mad	le up of Board membe	rs that			
routinely monitors the use of awards funds.					

Foundation

Part III Continuation of Grants and Other Assistance to Individuals in the United States (Schedule I (Form 990), Part III.)						
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance	
Charm	920.	204 220	0.			
Camp	920.	304,339.	0.			
Rent - Set-up, subsidy, expenses	156.	69,763.	0.			
Driver's Education Training	193.	74,034.	0.			

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ. ▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Inspection

Internal Revenue Service Name of the organization

Arizona Friends of Foster Children Foundation

Employer identification number 86-0468850

Form 990, Part I, Line 1, Description of Organization Mission: awards for children in foster care to participate in social, athletic and educational activities that improve their self esteem and enhance their lives. A new program for AFFCF is keys to success, serving youth ages 16-24 with individualized career development and employment services. AFFCF also provides scholarships for post secondary education, Form 990, Part III, Line 1, Description of Organization Mission: AFFCF is keys to success, serving youth ages 16-24 with individualized career development and employment services. AFFCF also provides scholarships for post secondary education. Form 990, Part VI, Section A, line 8b: There are no committees with authority to act on behalf of the Governing Board. Form 990, Part VI, Section B, line 11b: The Form 990 will be reviewed at a Board Meeting prior to submission of the Form. The Board Meeting date to review the form will be determined based on the Organization's receipt of the completed form from its accountant. Form 990, Part VI, Section B, Line 12c: The Executive Director would alert the Board Chairman of any potential conflicts. Additionally, the Organization requires an annual conflict of interest disclosure form to be completed.

Schedule O (Form 990 or 990-EZ) (2019)	Page 2
Name of the organization Arizona Friends of Foster Children	Employer identification number
Foundation	86-0468850
Form 990, Part VI, Section B, Line 15a:	
22 350, 1420 12, 2000201 2, 2210 2041	
A salary survey is used to determine the compensation of the Organization's	
top management official. In addition, the compensation of the top	
management official is approved by the Board. Board members also approve	
annual staff raises.	
Form 990, Part VI, Section C, Line 19:	
The Organization makes its governing documents, conflict of interest	
policy, and financial statements available to the public by written	
request.	